Okeechobee County School Board Instructional Evaluation Rubric

CLASSROOM MANAGEMENT			
1. Establishes and maintains a safe, and	organized, physical environment		
Unsatisfactory	Needs Improvement/Developing	Effective	Highly Effective
-Physical environment is unsafe for	-The majority of the physical	-Physical environment is safe,	-There is 100% access to all learning
students and not all spaces are	environment is usually safe,	facilitate movement and all learning	spaces for all students
accessible to all students	facilitates movement and is	spaces are accessible to the majority	-Students assume responsibility for
-Arrangement of furniture does not	accessible to most students	of students	ensuring that the physical environment
support learning	-Arrangement of furniture does	-Furniture is arranged to facilitate	is safe, well-organized, facilitates
-Physical environment of the room is	not support learning for a minority	learning	movement
unsafe and the arrangement gets in the	of students	-The physical environment is safe,	-Teachers ensure furniture is arranged
way or distracts from student learning	-The physical environment is safe	and the arrangement supports	to support learning
and the purpose of the lesson	but the arrangement neither	student learning and the purpose of	-The physical environment is safe, and
	supports learning nor the purpose	the lesson	the arrangement supports student
	of the lesson		learning the purpose of the lesson
2. Manages materials and equipment effe	I		
Unsatisfactory	Needs Improvement/Developing	Effective	Highly Effective
-Materials and equipment are	-Materials and equipment are	-Materials and equipment are	-Materials and equipment are always
disorganized, subjected to abusive use,	partially organized, but are often	organized, properly maintained, and	well-organized, properly maintained,
or not secured	unavailable due to not being	secured	and secured
-Instructional time is frequently lost	maintained, or left unsecured	-Little or no instructional time is lost	-Students_ take responsibility for
due to disorganization of materials and	-Too much instructional time is lost	due to transitions of materials and/or	ensuring organization and distribution
equipment	due to disorganization or lack	equipment	-The resources, materials and
-The resources, materials and	maintenance of materials and	-The resources, materials and	technology in the classroom relate to
technology in the classroom do not	equipment	technology in the classroom relate to	the content or current unit studied, are
relate to the content or current units	-The resources, materials and	the content or current unit studied,	accessible to all students and are
studied, or are not accessible to all	technology in the classroom relate	are accessible to all students and are	intentionally used by both teacher and
students to support their learning	to the content or current unit	intentionally used by teacher to	student to support learning
during the lesson	studied and are accessible to all	support learning	-Students are familiar and comfortable
	students but are not referenced by		with using the available resources
	teacher		

3. Uses effective student behavior management techniques			
Unsatisfactory	Needs Improvement/Developing	Effective	Highly Effective
-Rarely monitors student behavior	-Sporadically monitors student	-Consistently monitors student	-Anticipates student behavior and
-Utilizes very few effective behavior	behavior	behavior	prevents problems from arising
management techniques, resulting in	-Does not consistently apply	-Appropriate and effective behavior	- Responds to student misbehavior by
frequent behavior problems and lack	behavior management techniques,	management techniques have been	following classroom routines and
for students and teachers	resulting in behavior problems	established and are utilized	building discipline procedures
-Rarely or never responds to student	-Responds to student misbehavior	-Responds to student misbehavior	-Student behavior is appropriate
misbehavior by following classroom	by following classroom routines	by following classroom routines and	-Students manage themselves, assist
routines and/or building discipline	and/or building discipline	building discipline procedures	each other in managing behavior, or
procedures	procedures, but with uneven	-Student misbehavior is rare	there is no student misbehavior
-Student behavior does not change or	student behavior results	-Students are respectful of each	-Students are respectful of each other
may escalate	-Students are not always held	other and all teachers	and all staff
-Very few or no students follow	accountable for their behavior	-Students actively listen and	-Students assume responsibility for their
behavioral expectations and/or	Most students follow behavioral	positively respond to their peers'	own and peer conduct
directions	expectations and/or directions	thinking, ideas, or answers.	-Students demonstrate a sense of
-Students often respond negatively to	-Most students are respectful of		ownership of learning expectations by
their peers' thinking, ideas, or answers	each other and their teachers		holding each other accountable for
	-Students frequently do not listen		staying on task throughout the lesson
	to peers' thinking, ideas, or		
	answers.		
4. Demonstrates that classroom routines	•		
Unsatisfactory	Needs Improvement/Developing	Effective	Highly Effective
-Routines are absent, poorly executed	-Routines are present, but may not	-Routines have been taught, are	-Routines have been explicitly taught,
or do not hold students accountable	result in classroom management	evident, and result in effective	are evident and result in effective
-Students do not execute transitions,	behavior	behavior management. With	behavior
routines and procedures in an orderly	-Students execute transitions, routines	1	-Students independently use the
manner	and procedures in an orderly and	routines during the lesson	routines during the lesson
	efficient manner only some of the		-Students are held accountable for their
	time and/or require substantial		work, take ownership for their learning
	direction from the teacher		and support the learning of others
	-Students execute transitions, routines		-Students assume responsibility for
	and procedures in an orderly and		routines and procedures and execute
	efficient manner most of the time, but		them in an orderly, efficient and self-
	they may require some direction from		directed manner, requiring no direction
	the teacher		or narration from the teacher.

DIRECT INSTRUCTION			
5. Engages all students in the work of	the lesson from start to finish		
Unsatisfactory	Needs Improvement/Developing	Effective	Highly Effective
-Very few or no students complete instructional tasks, volunteer responses and/or ask appropriate questions	-Some students complete instructional tasks, volunteer responses and/or ask appropriate questions -Students are idle while waiting for the teacher to provide directions, when finishing assigned work early, or during transitions	-All or almost all students complete instructional tasks, volunteer responses and/or ask appropriate questions -Teacher maintains instructional momentum and students are engaged in the work of the lesson from start to finish -Students who finish assigned work early engage in meaningful learning without interrupting other students' learning	-All descriptors for effective are met along with additional descriptions listed below -Meaningful tasks are planned to extend or support the learning for students for whom the planned task is not sufficient
6. Ensures all students are working wi	th content aligned to the appropriate stand		
Unsatisfactory	Needs Improvement/Developing	Effective	Highly Effective
-The lesson is not based on grade level standards. There are no learning targets aligned to the standard. The lesson does not link to broader purpose or a transferable skill -Instructional materials rarely or never align with the purpose of the unit and lesson -Instructional materials students use, such as texts, questions, problems, exercises and assessments, are not appropriately demanding for the grade/course and time in the schoolyear, based on guidance in the standards and/or students' IEP goals (ex. Lexile level and complexity of text)	-The lesson is based on grade level standards and the learning target(s) align to the student. The lesson is occasionally linked to broader purpose or a transferable skill -Some instructional materials students use, such as texts, questions, problems, exercises and assessments, are appropriately demanding for the grade/course and time in the schoolyear, based on guidance in the standards and/or students' IEP goals (ex. Lexile level and complexity of text)	-The lesson is based on grade level standards and the learning target(s) align to the standard -The lesson is frequently linked to broader purpose or a transferable skill -Most instructional materials and tasks align with the purpose of the unit and lesson -Materials and tasks frequently align with student's level of challenge -Students make connections between what they are learning and other content across disciplines	-The lesson is consistently linked to broader purposes or a transferable skill -Materials and tasks consistently align with student's level of challenge -Students independently connect lesson content to real-world situations -All instructional materials students use, such as texts, questions, problems, exercises and assessments, are high-quality and appropriately demanding for the grade/course and time in the school-year, based on guidance in the standards and/or students' IEP goals (ex. Lexile level and complexity of text)

'. Organizes instruction so that students are carrying the cognitive load in the classroom			
Unsatisfactory	Needs Improvement/Developing	Effective	Highly Effective
-Teacher rarely or never provides	-Teacher occasionally provides	-Teacher provides opportunities and	-Teacher consistently provides
opportunities and strategies for	opportunities and strategies for	strategies for students to take	opportunities for students to take
students to take ownership of their	students to take ownership of their	ownership of their learning	ownership of their learning. Most
own learning to develop, test and	learning. Locus of control is with	-Some locus of control is with students	locus of control is with students in
refine their thinking	teacher	in ways that support students' learning	ways that support students' learning
-Teacher rarely or never uses	-Teacher occasionally uses strategies	-Teacher frequently uses strategies for	-Teacher consistently uses strategies
strategies for the purpose of	for the purpose of gradually releasing	the purpose of gradually releasing	for the purpose of gradually
gradually releasing responsibility to	responsibility to students to promote	responsibility to students to promote	releasing responsibility to students
students to promote learning and	learning and independence	learning and independence	to promote learning and
independence	-Students complete some of the	-Most students complete an	independence
-Students complete very little of the	cognitive work during the lesson, such	appropriately challenging amount of	-Students expect to be self-reliant
cognitive work during the lesson,	as reading, writing, discussion,	the cognitive work during the lesson,	-Students synthesize diverse
such as reading, writing, discussion,	analysis, computation, or problem	such as reading, writing, discussion,	perspective or points of view during
analysis, computation, or problem	solving, but the teacher or a very	analysis, computation, or problem	the lesson
solving; the teacher completes all or	small number of students complete	solving, given the focus of the lesson.	-Students independently show
almost all of the cognitive work	most of the cognitive work	The teacher rarely finishes any of the	enthusiasm and interest in taking on
-Very few or no students provide	-Some students provide meaningful	cognitive work that students could own	advanced or more challenging
meaningful oral or written evidence	oral or written evidence to support	-Most students provide meaningful oral	content
to support their thinking	their thinking	or written evidence to support their	-All appropriate shifts are fully
-No students or very few students	-Students do not respond to their	thinking	implemented into each lesson
try hard to complete challenging	peers' thinking, ideas, or answers, or	-Students respond to and build on their	
academic work or answer questions	do not provide feedback	peers' thinking, ideas or answers	
-No instructional shifts are included	-Some students try hard to complete	-Students routinely provide	
in the lesson	challenging academic work and	constructive feedback to their	
	answer questions	classmates and respond productively	
	-An attempt to implement at least one	when a peer answers a question	
	instructional shift is made during the	incorrectly or when they do not agree	
	lesson	with the response	
		-Most students consistently try hard to	
		complete academic work and answer	
		questions, even if the work is	
		challenging	
		-At least one instructional shift is	
		included in the lesson that is relevant	
		to the lesson and is fully implemented.	

8. Ensures that all students demonstra	. Ensures that all students demonstrate that they are learning			
Unsatisfactory	Needs Improvement/Developing	Effective	Highly Effective	
-Questions, tasks or assessments do	-Questions, tasks or assessments yield	-Questions, tasks or assessments	-Students self-assess whether they	
not yield data that allow the teacher	data that only partially allow the	yield data that allow the teacher to	have achieved the lesson objective and	
to assess students' progress toward	teacher to assess students' progress	assess students' progress toward	provide feedback to the teacher.	
learning goals	toward learning goals	learning goals and help pinpoint	-Students monitor their own progress,	
-Students have very few or no	-Students have few opportunities to	where understanding breaks down.	identify their own errors and seek	
opportunities to express learning	express learning through academic	-Students have extensive	additional opportunities for practice	
through academic writing and/or	writing and/or explanations using	opportunities to express learning	-Provides individualized supports and	
explanations using academic	academic language	through academic writing and/or	modifications for ELL and ESE students	
language	-Some students demonstrate how	explanations using academic	in order to maximize learning	
-Very few or no students	well they understand lesson content	language	opportunities	
demonstrate how well they	and their progress toward learning	-All students demonstrate how well	-Students assume responsibility for	
understand lesson content and their	goals through their work and/or	they understand lesson content and	facilitating each other's learning	
progress toward learning goals	responses	their progress toward learning goals		
-Student responses, work and	-Student responses, work and	through their work and/or responses		
interactions demonstrate that most	interactions demonstrate that some	-Student responses, work and		
students are not on track to achieve	students are on track to achieve	interactions demonstrate that most		
stated or implied learning goals	stated or implied learning goals	students are on track to achieve		
-Fails to provide differentiated	-Questions, tasks or assessments yield	stated or implied grade-level and/or		
instruction for students with special	data that allow the teacher to assess	IEP aligned learning goals		
needs	students' progress toward learning	-Makes appropriate		
-Displays little knowledge of student	goals	accommodations for all students so		
needs	-Students have some opportunities to	that they can be engaged in the		
	express learning through academic	content of all lessons		
	writing and/or explanations using			
	academic language			
	-Inconsistently accommodates			
	students with special needs			
	-Infrequently seeks alternative			
	accommodations			
	-May miss opportunities to			
	differentiate instruction			

Adjusts instruction for all students, including students with disabilities and students who have limited English proficiency			
Unsatisfactory	Needs Improvement/Developing	Effective	Highly Effective
-Teacher rarely or never uses	-Teacher occasionally uses strategies	-Teacher frequently uses strategies	-Teacher consistently uses strategies
strategies that differentiate for	that differentiate for individual	that differentiate for individual	that differentiate for individual
individual learning strengths and	learning strengths and needs	learning strengths and needs	learning and strengths and needs
needs	-Teacher bases the teaching point(s)	-Teacher bases the teaching point(s)	-Teacher bases the teaching point(s) on
-Teacher rarely or never bases the	on limited aspects of students'	on the learning needs – academic	the learning needs – academic
teaching point(s) on students'	learning needs – academic	background, life experiences, culture	background, life experiences, culture
learning needs – academic	background, life experience, culture	and language – for some groups of	and language – for groups of students
background, life experiences, culture	and language	students	and individual students
and language			
	cussion techniques to promote higher leve		
Unsatisfactory	Needs Improvement/Developing	Effective	Highly Effective
-Fails to use a variety of questioning	-Uses a limited variety of question	-Consistently poses questions that	-Selects questioning and discussion
techniques appropriately	types and responses	require a variety of responses	strategies that engage all students in
-Fails to use higher order questions	-Most questions require limited	appropriate to the subject and class	asking and answering higher order
in the proper context	responses based on recall of	level	questions related to appropriate
-The majority of questions require	knowledge	-Effectively engages most students in	standards without teacher intervention
single word response	-A few students respond to all	discussions requiring reasoning and	-Students assume responsibility for
	questions and/or dominate discussion -Lack of wait time hinders some	explanation supported by teacher intervention	promoting in depth discussion and the use of higher order thinking
	students from participating	-Wait time is sufficient to allow all	-Teacher supports students through
	1 1 5	students to participate	wait time and scaffolding and does not
			allow students to "opt out" when
			asked to participate.
11. Monitors learning activities providing	g feedback and reinforcement to students		
Unsatisfactory	Needs Improvement/Developing	Effective	Highly Effective
-Sporadically monitors student	-Understands the importance of	-Provides students with timely and	-Feedback is consistently provided in a
learning	feedback but fails to consistently	consistent feedback leading to	timely manner and is of high quality
-Provides poor quality or late	provide high quality feedback in a	improvement in learning	-Students assume responsibility
feedback	timely manner	-Grading practices focus on next	monitoring and analyzing their own
-Students receive only numerical or	-Written comments are mostly	steps for student learning	progress
letter grades	descriptive		

ASSESSMENT/EVALUATION				
12. Checks for understanding through	2. Checks for understanding throughout the lesson using informal deliberate methods (such as questioning or short tasks)			
Unsatisfactory	Needs Improvement/Developing	Effective	Highly Effective	
-Teacher rarely or never uses	-Teacher uses formative assessment	-Teacher uses formative	-Teacher uses formative assessment data	
formative assessment data to make	data to modify future lessons	assessment data to make in-the-	to make in-the-moment instructional	
instructional adjustments, give	-Teacher has an observable system	moment instructional adjustments,	adjustments, modify future lessons and	
feedback to students or modify	and routines for recording formative	modify future lessons and give	give targeted feedback aligned with the	
lessons	assessment data and occasionally	general feedback aligned with the	learning target to individual students	
-Teacher rarely or never uses an	uses the system for instructional	learning target	-Teacher has an observable system and	
observable system and/or routines	purposes	-Teacher has an observable system	routines for recording formative	
for recording formative assessment	-Teacher only provides formative	and routines for recording	assessment data, uses multiple sources	
data	assessment opportunities to	formative assessment data, uses	and consistently uses the system for	
-Teacher rarely or never provides	determine students' understanding	multiple sources and frequently	instructional purposes	
formative assessment opportunities	of directions and task	uses the system for instructional	-Teacher provides a variety of strategies	
during the lesson		purposes	for formative assessment that align with	
		-Teacher provides formative	the learning target(s)	
		assessment opportunities that align		
		with the learning target(s)		
•	nited to standardized and other test result			
Unsatisfactory	Needs Improvement/Developing	Effective	Highly Effective	
-Does not check for understanding	-Limited use of diagnostic measures	-Uses diagnostic measures prior to	-Uses diagnostic measures prior to	
or for diagnostic information during	to plan lessons	instruction and adjusts lesson plans	beginning instruction and adjusts lesson	
the course of a lesson or unit of	-Occasionally checks students'	and instruction to meet student	plans and strategies accordingly	
study	knowledge and understanding prior	needs	-Uses data from diagnostic measures to	
	to commencing instruction	-Uses data from ongoing diagnostic	plan for ways to meet individual needs	
	-Limited utilization of ongoing	measures to more clearly align	-Confers with colleagues to gather data	
	diagnostic strategies to inform lesson	lesson design for groups of	relative to individual student needs and	
	design during the course of study	students based on their needs	progress and then plans accordingly	
			-Students assume responsibility for	
			evaluating their progress	
			-Uses multiple data sources to inform	
			instruction	

14. Provides students with recognition of their current status and their knowledge gain relative to the learning goal				
Unsatisfactory	Needs Improvement/Developing	Effective	Highly Effective	
-Permits students to move along in	-Encourages students to do their	-Models the goal setting process by	-Sets high stakes goals for self and	
the instructional process without	best and check their work prior to	sharing goals, strategies and	models appropriate goal setting and	
checking for understanding or	grading	monitoring system with students	monitoring strategies for the students	
referencing their learning	-Students occasionally use	-Asks students to develop	-Follow-up conversations with students	
-Students rarely or never use	assessment data to assess their own	individual goals and monitor their	and among students is specific and	
assessment data to assess their own	learning, determine learning goals	plans so they are knowledgeable	detailed	
learning	and monitor progress over time	about their progress	-Students embrace goal setting and	
		-Generalized follow-up directed at	develop strategies and monitoring system	
		the needs of the majority of the	for holding themselves accountable for	
		students	continuous improvement	
		-Students frequently use informal	-Students consistently use assessment	
		assessment data to assess their	data to assess their own learning,	
		own learning goals and monitor	determine learning goals and monitor	
		progress over time	progress over time	
TECHNOLOGY				
	15. Explores and implements innovative ways to incorporate existing technologies to increase active participation by students and enhance student achievement			
Unsatisfactory	Needs Improvement/Developing	Effective	Highly Effective	
-Fails to use appropriate technology in		-Plans lessons that are interesting	-Seeks out and envisions creative ways	
the instructional process	technology to engage students in	and challenging by incorporating	for using technology to deliver content	
-Fails to provide students with	the learning process	technology	-Uses technology to design lessons	
opportunities to use technology	-Recognizes that students like to	-Realizes that technology use will	that are rigorous and relevant	
-Does not plan for student use of	use technology and occasionally	increase student interest	-Technology use is seamless in lesson	
technology	integrates technology into the	-Uses technology to increase the use		
-Does not allow students access to	learning process	of higher level thinking skills	-Students assume responsibility for	
technology in the classroom	-Rarely plans for student use of	-Promotes 21 st Century skills through	0, 1,	
	technology	the appropriate use of technology	own learning, gathering and sharing of	
	-Little evidence of student use of	-Teaches research strategies	research, are seamlessly integrated	
	technology in the class	appropriate for grade level and	into lessons	
		subject	-Students assume responsibility for	
		-Provides time and/or opportunity to	_ · · · · · ·	
		share research	for them to fully integrate the use of	
		-Maximizes technology resources	technologies in their learning process	
			-Creates ways for students to become	
			authentically engaged in the learning	
			process through the use of technology	

	PLANNING/P	REPARATION	
16. Plans lessons that reflect the full into	ent of the standard(s) or parts thereof		
Unsatisfactory	Needs Improvement/Developing	Effective	Highly Effective
-Has examined district and state	-Has some understanding of the	-Utilizes district and state content	-Utilizes district and state content
content standards but the standards	district and state content standards	standards to develop long range	standards to develop long range plans
are not a part of the long range or	and sometimes addresses them in	plans	and continues to monitor and adjust
daily planning process	lesson plans	-Revisits long range plans as the	throughout the semester/year
-Lesson plans are incongruent with	-Learning outcomes are sometimes	year progresses	-Continually revisits long range plans,
state standards	displayed so students can make the	-Plans lessons that address each	sharing findings and drawing
-Relies solely on textbook	connection	state standard	conclusions with colleagues
organization to plan and prepare for		-Goals and objectives are aligned	-Plans lessons that address all state
the lesson		with the district and state content	standards and assists colleagues with
		standards	planning and design
		-Learning outcomes are clearly and	-Selects goals and objectives based on
		specifically articulated so students	content standards and needs of
		understand the plan, the reason for	individual students
		the activities, and the method of	-Clearly articulates how learning
		assessment	outcomes are aligned with goals,
			objectives, and content standards
			-Students assume responsibility for
			their ability to understand the learning
			goals
	/ITSS/RTi) Plans, Individual Education Plan	s (IEP), Limited English Proficiency (LEP) Plans, and 504 Plans goals as a basis for
planning differentiated instruction	T		
Unsatisfactory	Needs Improvement/Developing	Effective	Highly Effective
-Does not differentiate instruction to	-Identifies the needs of students	-Instructional plans explicitly	-Individualizes instruction for students
meet the goals of the MTSS, IEP, LEP,	(MTSS, IEP, LEP, or 504) but lesson	address the needs and goals of	with MTSS, IEP, LEP, or 504 plans
or 504 Plans	plans only minimally address those	students with MTSS, IEP, LEP, 504	- Ensures that individual allowable
	needs	plans, EP, and Acceleration	accommodations and interventions are
		-Differentiated instruction is	provided for eligible students
		addressed in lesson plans	-Students assume responsibility for
			maximizing the range of learning
			opportunities provided that are
			matched to their individual needs

18 Plans tasks that are aligned to the fu	II intent of the grade-level content standar	d(s)	
Unsatisfactory	Needs Improvement/Developing	Effective	Highly Effective
-Very few or no tasks are aligned to	-Most tasks are aligned to the grade-	-All or almost all tasks are aligned to	-All tasks are planned to the full
the grade-level content standards	level content standards	the grade-level content standards	intent and depth of the grade-level
-Very few or no shifts are addressed	-Some shifts are addressed in	-Most shifts are addressed in planned	content standards
in planned tasks	planned tasks	tasks	-All shifts are addressed in the
			planned tasks
		erequisite relationships between important	concepts, instructional strategies
	ctional shifts, and organizes strategies and		
Unsatisfactory	Needs Improvement/Developing	Effective	Highly Effective
-Has little knowledge of subject area	-Plans identify some important	-Identifies important concepts and	-Plans reflect relationships between
-Uses inappropriate instructional	concepts but do not reflect	their relationship to one another	important concepts
strategies for the discipline	relationships between them	-Instructional strategies are	-Potential student areas of
-The lesson is rarely or never linked to	-Some instructional strategies are	appropriate for the content	misunderstanding are addressed
previous and future lessons	appropriate to the discipline	-The lesson is clearly linked to previous	-Plans reflect current pedagogy
	-The lesson is sometimes linked to	and future lessons	-The lesson is clearly linked to
	previous and future lessons	-Lessons build on each other in a logical	previous and future lessons
		progression	-Lessons build on each other in ways
			that enhance student learning
			- Students understand how the
			lesson relates to previous lesson
		AL LEARNING	
20. Engages in continuing improvement			
Unsatisfactory	Needs Improvement/Developing	Effective	Highly Effective
-Attends collaborative meetings but	-Attends collaborative meetings as	-Collaborates with colleagues to	-Collaborates with colleagues to
rarely contributes	required	review data and plan.	review student work, design lessons
-Sees little value in collaboration	-Is beginning to see some value in	-Regularly meets with colleagues to	or share curriculum information
	spending time sharing personal	discuss lesson design and student	-Regularly meets, and often leads
	reflections and student work with	work	colleagues in the review of data for
	colleagues	-Actively participates in Professional	planning purposes
		Learning Community meetings or the	-Often leads and shares pertinent
		equivalent	information at Professional Learning
			Community meetings or the
			equivalent
			-Expresses willingness to model
			techniques and strategies for
			colleagues

1. Identifies an indicator within Domain 1 annually to focus on for professional development and improvement					
Unsatisfactory	Needs Improvement/Developing	Effective	Highly Effective		
-Fails to write goals as required	-Does not collaborate with others to	-Meets with colleagues to get input,	-Seeks input from colleagues and		
	write goals.	develop strategies and to write an	writes a detailed improvement plan		
	-Does not monitor evidence of	improvement plan	that focuses on improved student		
	progress toward attainment of the	-Aligns learning opportunities to focus	outcomes		
	goal until the end of the	on selected goals	-Routinely monitors strategies to		
	semester/year		assure that progress is being made		
			toward goal attainment		
			-Gathers data and shares findings		
			with colleagues		
	COLLABORATION				
22. Collaborates with peers and other p	22. Collaborates with peers and other professionals to enhance student learning				
Unsatisfactory	Needs Improvement/Developing	Effective	Highly Effective		
-Rarely or never collaborates with	-Collaborates and engages in reflective	-Collaborates and engages in	-Collaborates and engages in		
peers or engages in reflective inquiry	inquiry with peers and administrators	reflective inquiry with peers and	reflective inquiry with peers and		
for the purpose of improving	for the purpose of improving	administrators for the purpose of	administrators for the purpose of		
instructional practice or student	instructional practice and student	improving instructional practice and	improving instructional practice and		
learning	learning	student learning	student and teacher learning		
-Maintains minimal student records	- Provides minimal contributions	-Contributes to collaborative work	-Occasionally leads collaborative		
-Rarely communicates student	-Communicates student progress	-Communicates student progress	work		
progress information to relevant	information to relevant individuals	information to relevant individuals	-Communicates student progress		
individuals within the school	within the school community;	within the school community in a	information to relevant individuals		
community	however, performance data may have	timely way	within the school community in a		
	minor flaws or be narrowly defined		timely way, accurately, and in an		
	(e.g., test scores only)		organized manner, including both		
			successes and challenges		

Unsatisfactory	Needs Improvement/Developing	Effective	Highly Effective
-Makes parents feel unwelcome at	-Occasionally communicates with all	-Attempts communicating with all	-Communicates with all parents and
school	parents and guardians about goals of	parents and guardians about goals of	guardians about goals of instruction
-Rarely or never communicates in	instruction and student progress, but	instruction and student progress and	and student progress using multiple
any manner with parents and	usually relies on only one method for	uses multiple tools to communicate	tools to communicate in a timely and
guardians about student progress	communication or requires support or	in a timely and positive manner	positive manner
	reminders	-Effectively engages in two-way	-Considers the language needs of
		forms of communication and is	parents and guardians
		responsive to parent and guardian	
		insights	
	PROFESSIONAL	RESPONSIBILITIES	
24. Acts in a professional and ethical r Conduct for the Education Profess	nanner and adheres at all times to the Code ion in Florida	of Ethics of the Education Profession in I	Florida and Principles of Professional
Unsatisfactory	Needs Improvement/Developing	Effective	Highly Effective
-Teacher's professional role toward	-Teacher's professional role toward	-Teacher's professional role toward	-Teacher's professional role toward
adults and students is unfriendly or	adults and students is generally	adults and students is friendly,	historically underserved students is
demeaning, crosses ethical	friendly, ethical, and professional and	ethical, and professional and	friendly, ethical, and professional and
boundaries, or is unprofessional	supports learning for some students	supports learning for all students	supports learning
			-Teacher advocates for fair and
			equitable practices for all students
25. Complies with instructional and ad	ministrative policies, procedures and progr	ams.	
Unsatisfactory	Needs Improvement/Developing	Effective	Highly Effective
-Rarely complies with policies,	-Occasionally complies with policies,	-Complies with policies, procedures,	-Is a role model to colleagues in
procedure, and programs at the	procedures, and programs at the	and programs at the school and	compliance with policies, procedures,
school and district level	school and district level	district level	and programs at the school and district
-Rarely maintains appropriate	-Occasionally maintains appropriate	-Complies with and maintains	level
records, follows classroom	records, follows classroom	appropriate records, follows	-Is a resource for other teachers in how
management system or adheres to	management system or adheres to the	classroom management system or	to maintain appropriate records,
the Roadmap or curriculum map for	Roadmap or curriculum map for their	adheres to the Roadmap or	follows classroom management system
their assigned course(s)	assigned course(s)	curriculum map for their assigned course(s)	or adheres to the Roadmap or curriculum map for their assigned course(s)

26. Exercises appropriate professional judgment			
Unsatisfactory	Needs Improvement/Developing	Effective	Highly Effective
-Acts in an unethical or ethically	-Sometimes uses questionable	-Is ethical and honest and uses good	-Is ethical and honest and uses
questionable manner	judgment and is less than completely	judgment	impeccable judgment
-Uses poor judgment and cannot be	honest and direct		
trusted to be honest			
27. Supports school improvement initiatives			
Unsatisfactory	Needs Improvement/Developing	Effective	Highly Effective
-Teacher is unaware of or does not	-Teacher supports and has a basic	-Teacher supports and has solid	-Teacher supports and looks for
support school, district, or state	understanding of school, district, and	understanding of school, district,	opportunities to take on leadership
initiatives relative to their job	state initiatives	and state initiatives	roles in developing and implementing
assignment	-Teacher does not follow district	-Teacher follows district policies and	school, district, and state initiatives
-Teacher violates a district policy or	policies and curriculum/pacing guide	implements district curricula and	-Teacher develops curricula and works
rarely or never follows district		policy	to develop policy as a part of a
curriculum/pacing guide.		- Teacher makes pacing adjustments	committee or team
		as appropriate, to meet whole group	-Teacher makes pacing adjustments as
		needs without compromising an	appropriate to meet whole group and
		aligned curriculum	individual needs, without
			compromising an aligned curriculum